





Space Shuttle Process Control Program

Space Shuttle Program
Technical Program Manager's Review
September 6-7, 2001

Joyce Rozewski
Process Control Focus Group



SSP Process Control Program

- ➤ Ongoing Awareness/Supplier Education Program
 - ➤ Active Promotion and Implementation of Process Control Best Practices
 - Performance Tracking



Motivating Culture Change - Focus on Antecedents and Consequences





Supplier Awareness





Videos

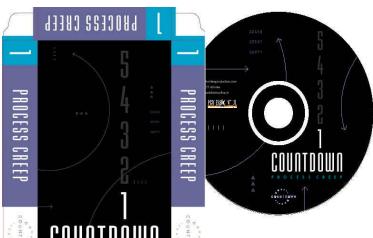
"Success in Process Control" -

Widespread Distribution – To All Major Suppliers This Year

Showed How Minor Process Escapes Can Have Major Effect

Well Received – Positive Feedback

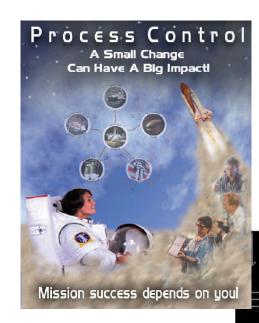
➤ Telly Award Winner!



"Countdown: Process Creep" -

Just released for this year's promotion

Promotes Attention to How Process Creep Can Cause Escapes



Posters

11,000 Posters printed in support of the two videos

Distribution to all major suppliers with videos

Follow on posters in design phase









Supplier Awareness







Brochures

Bookmark style

Explains Process Control Program to Individual Employees

Product Fact Sheets

Supplier-targeted

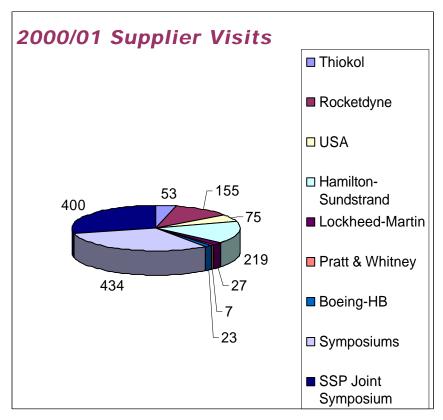
Shows Exactly
Where Product is
Used on Shuttle



Supplier Awareness



Supplier Visits and Symposiums



1393 Suppliers Visited with Process Control Message

Over 10,000 People have heard the Process Control message!

- ✓ Coordinating Joint Visits
 - OEMs
 - Processors
 - Distributors
 - ✓ Supplier Conferences Combined
 - United Space Alliance
 - Hamilton Sundstrand
 - HSF&E
 - Rocketdyne
 - Thiokol
 - ✓ Professional Organizations
 - American Society for Quality
 - Conference of Quality in Space
 & Defense
 - Aerospace Industries Association



CD-ROM



Mini Disc for Delivering Process Control Message at Individual Level

Fun and Engaging, Reinforces Familiar Themes



Process Control Focus Group website (coming soon)

www.countdownonline.tv



Best Practices Implemented

Boeing-Rocketdyne

Stamp Warranty
Contractual Flowdown to
Suppliers

Supplier Baselines (P&W)

Supplier Signature Requirements (Thiokol)

Build-to-Package Training for other Primes

Boeing – Huntington Beach

Process Control Hands-On "Road Show"

Palm Pilot Quality
Performance Application
Expansion

Thiokol

Stamp Warranty Program

Supplier Product Brochures (Rocketdyne)

Integrated Product and Process Development (IPPD) (Rocketdyne)

Lockheed Martin

Product Process Flow Charts

No Change Policy System

Weld/Braze Material Control

Subtier Purchase Order Review

Supplier Technical Interchange

Hamilton Sundstrand

Personal Warranty Program(Rocketdyne)

Supplier Manufacturing Readiness Reviews

Manufacturing and Test Readiness Reviews

FOD Training Program (Inhouse & Suppliers)

Product Protection Analysis

Online Training
Management System

HSSSI Lessons Learned Database

USA

PPIA's at Suppliers

Supplier Process Audits

Personal Warranty Program(Rocketdyne)

Process Teams

PFMEA's on critical tasks (Thiokol)

Root Cause Analysis Program

Pratt & Whitney

Build-to-packages (Rocketdyne)

Critical Process Training videos

Open, Active Sharing and Communication Leads to Program Improvement







- ➤ Shuttle Supplier Conference Sept 26-27, 2001 at KSC Heavy Process Control Message Next Logical Step (Challenge to Suppliers to Make Change)
- ➤In-depth Nonconformance Trending analysis standardization of cause codes
- **▶**Process Control requirements flow down to suppliers
- > Best Practices Handbook for Suppliers How to Implement
- ➤Next Year's Video "Knowledge Transfer"
- >Lessons Learned Database and Knowledge Transfer
- ➤ Motivating Culture Change at Suppliers Changing the Consequences
 - > Process Control Audits
 - Business Case presentations



Motivating Culture Change



Backup





Process Control Initiative

Team & Mission Statement

NASA:

Johnson Space Center (Lead) Kennedy Space Center Marshall Space Flight Center Stennis

Contractors:

United Space Alliance
Lockheed Martin Michoud (ET)
Rocketdyne Propulsion (SSME)
Hamilton Sundstrand (EMU)
Pratt & Whitney (Turbo Pump)
Thiokol (RSRM)
Boeing-Huntington Beach
(Orbiter)

Ground Operations
Flight Operations
Integrated Logistics
Solid Rocket Boosters
Flight Crew Equipment
Program Integration
Flight Software
Orbiter (Boeing)

"Reduce Space Shuttle Program Risk by Preventing Process Escapes"







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Neil Bussiere
Boeing-Rocketdyne

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